



**Omnicom**Group

**Publicis Omnicom Group**  
The New Industry Standard

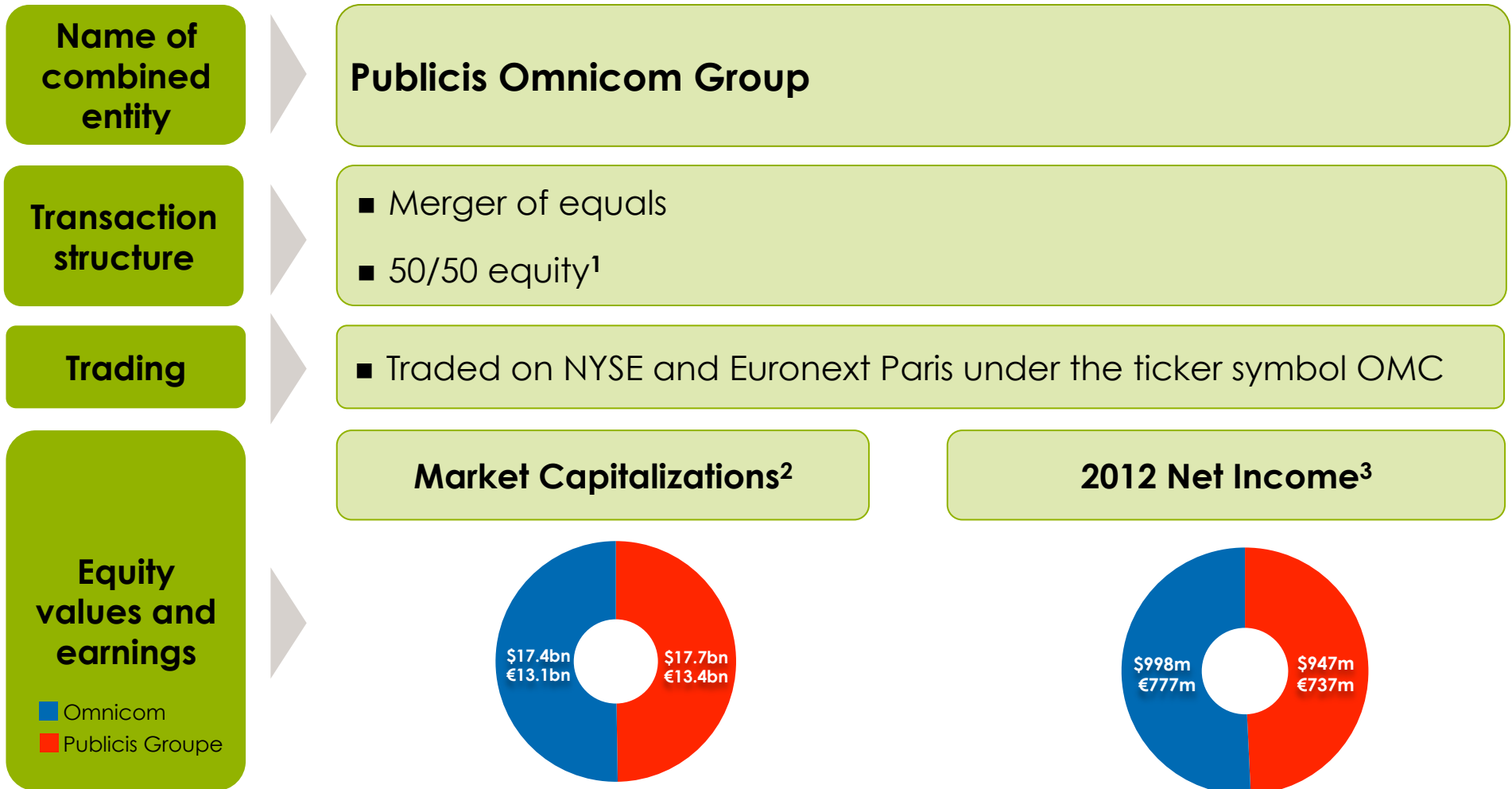
# Combination of Industry Leaders

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**The New Industry Standard**

# A merger of equals



(1) Approximately 50/50 contribution after special dividends  
 (2) Market capitalization based on share prices as at 26 July 2013 and fully diluted share count (treasury method); Publicis Groupe share price converted to USD at spot USD/EUR exchange rate of 1.327  
 (3) Net income attributed to shareholders; Omnicom and Publicis Groupe Net Income are presented side-by-side for illustrative purposes only and have not been adjusted for accounting differences; Publicis Groupe Net Income converted to USD at 2012 average USD/EUR exchange rate of 1.285

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# Strategic Rationale

# A New Company for a New World

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- **Exponential development of new media giants**
- **Blurring of roles of all players**
- **Explosion of Big Data, analytics, insights**
- **Changing consumer behavior: social, sharing, co-creating content...**
- **New talent to emerge with the evolution of technology and science**
- **Access to new tools, new models**



**Powerful solutions for clients  
New opportunities for talent**



**NEW STANDARD FOR OUR INDUSTRY**

# Creating the new industry standard

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## ✓ **Compelling benefits for our clients**

- Creating a portfolio of best-in-class advertising, digital, media, PR, CRM, healthcare, and other specialized marketing services
- Improving depth and scope of services across communications disciplines, geographies and industries to help our clients build their brands and grow their businesses everywhere
- Strict firewalls for client confidentiality

## ✓ **Bringing together the best talent**

- Most highly recognized and awarded talent in the industry
- Building on an outstanding track record in recruitment, talent development and retention with a common vision and culture of innovation
- Creating the best places to work for a new breed of talent, mixing strategy, creativity, science and technology
- A strong network of over 130,000 employees on five continents

## ✓ **Leading innovation**

- Leveraging investment in key marketing, data, analytics, and intelligence platforms
- Combining investments in new technologies to accelerate innovation
- Leveraging new scale in digital world: Big Data, analytics, new story-telling, e- and m-commerce

# Accelerating value creation

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## Enhancing growth



- Full-range of service offerings
- Enhanced global footprint
- Talent attraction, talent retention
- Acceleration in digital innovation
- Strong cross selling opportunities

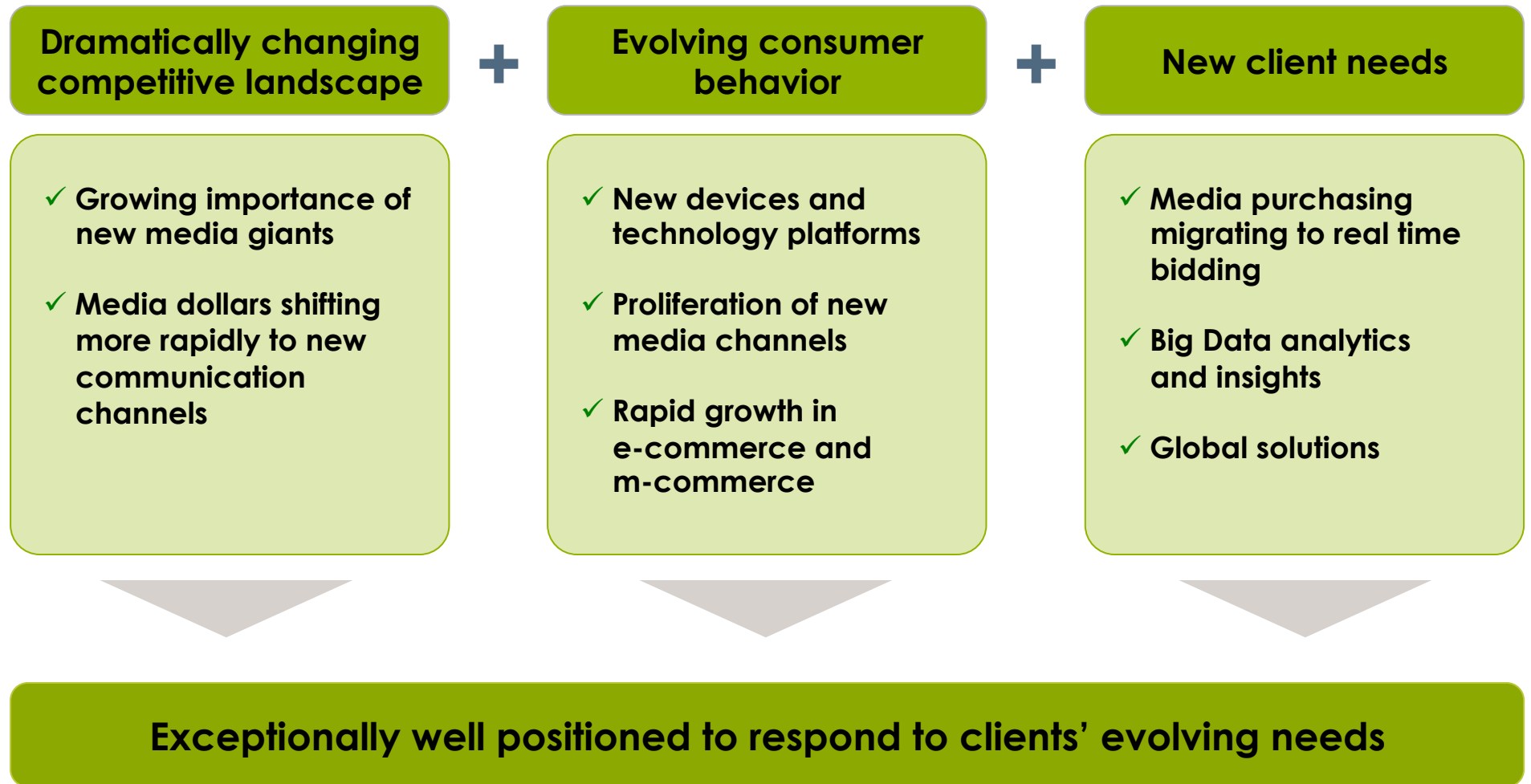
## Optimizing synergies



- Shared services
- Production platforms
- Optimization by country
- Building on on-going cost initiatives

# Anticipating clients' needs in a fast-changing marketplace

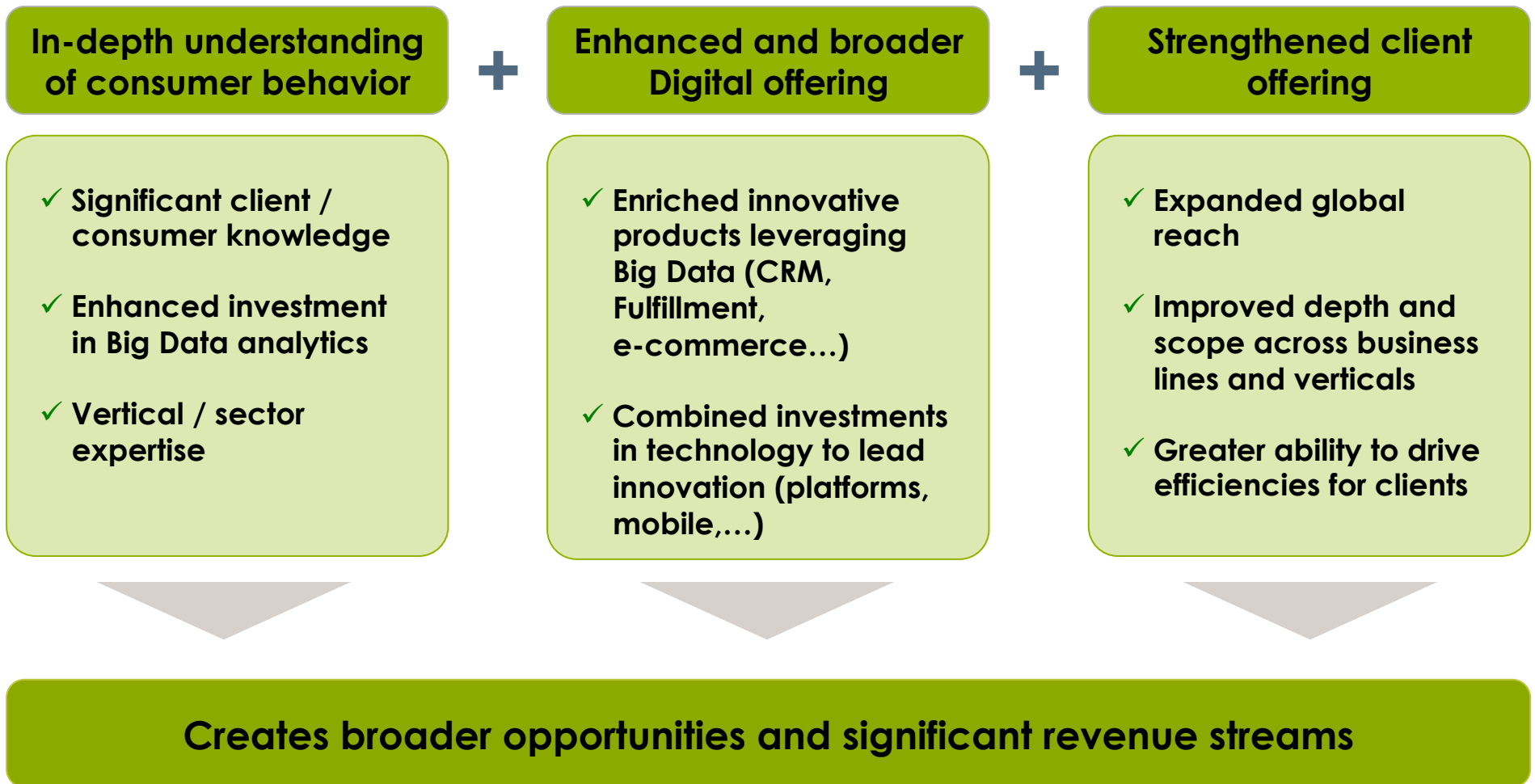
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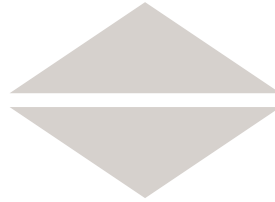
# Powerful and innovative offerings

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# Innovative partnerships with new media giants

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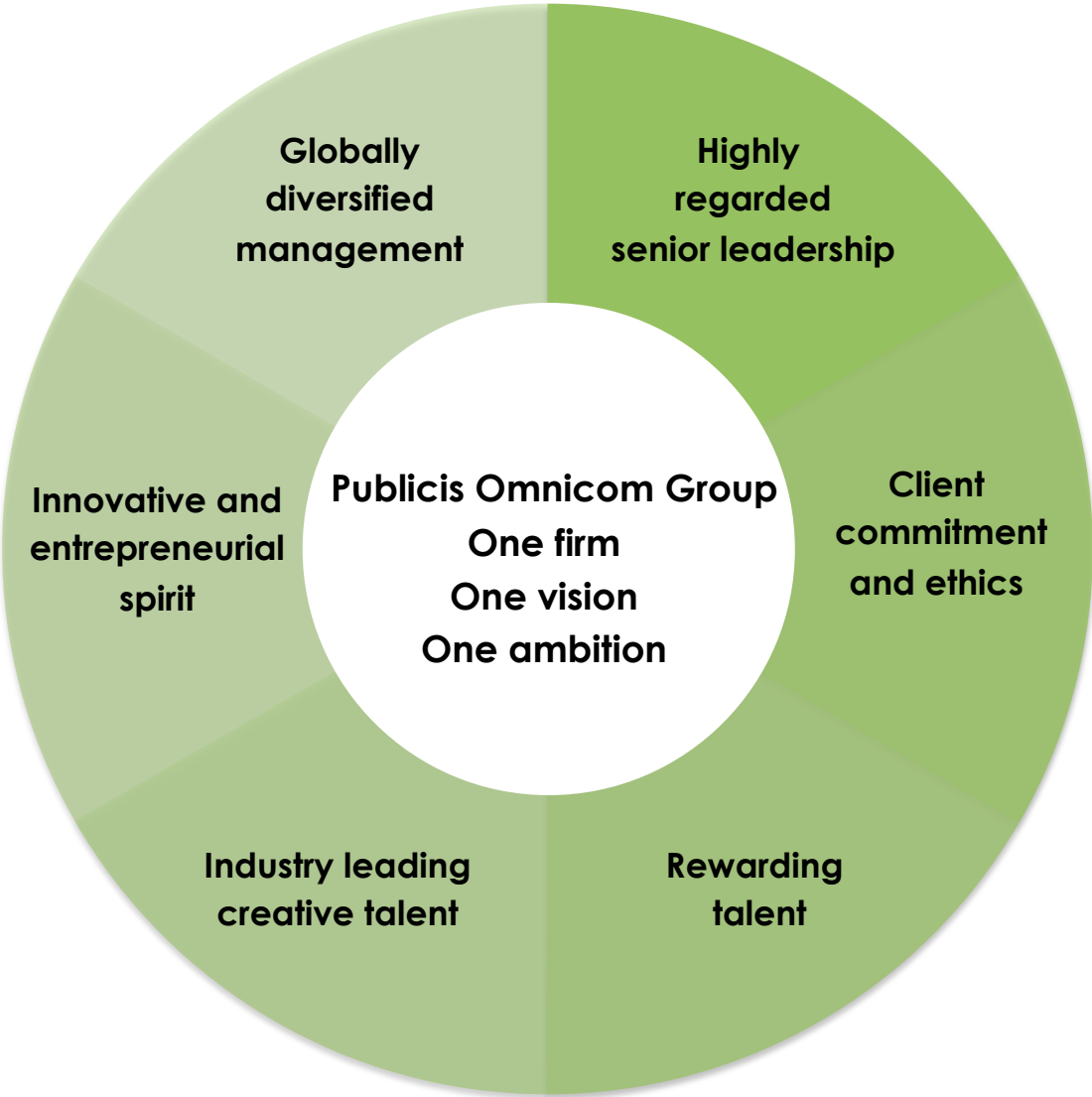


## Publicis Omnicom Group

- ✓ Key partner to interact with new media giants
- ✓ Integration of Big Data in added-value offerings
- ✓ Enhanced ability to generate real-time consumer insights
- ✓ Deliver at scale new story-telling, e- and m-commerce,...

# Combining our strengths and values

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# Creating an Industry Leading Portfolio

# Industry leading agencies and talent

- **7 of the 15** most awarded Agency Networks in 2012<sup>1</sup>
- **7 of the Top 10** most awarded Creative Agencies<sup>1</sup>
- **4 of the top 10** most awarded Digital Agencies<sup>1</sup>
- Industry leading / Media networks, PR agency networks and healthcare agencies

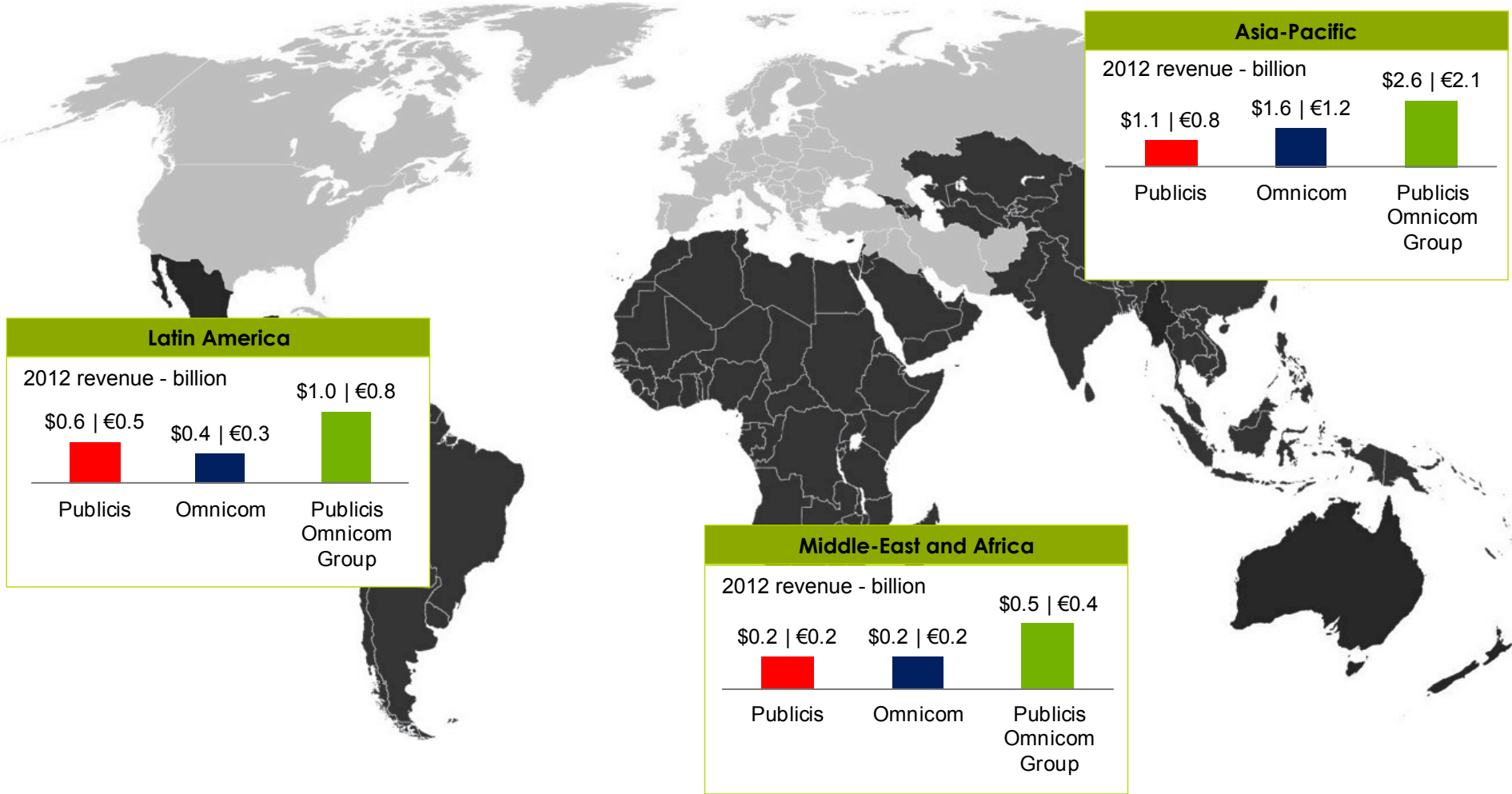
(1) Gunn Report 2012



# Best-in-class offerings across disciplines



# Deeper coverage across fast-growing geographies



**Note**  
 Combined estimates based on 2012 figures, shown for illustrative purposes only (no adjustment for accounting differences).  
 2012 revenue converted based on 2012 average USD/EUR exchange rate of 1.285

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# Combined Company Snapshot



## Side-by-side financials (\$bn)

2012	Omnicom <sup>(2)</sup>	Publicis Groupe <sup>(2)</sup>	Combined <sup>(1)</sup>
Revenues	\$14.2	\$8.5	\$22.7
EBITDA	\$2.1	\$1.5	\$3.6
EBITDA margin	14.7%	18.0%	15.9%
Operating income	\$1.8	\$1.3	\$3.1
Operating income margin	12.7%	15.4%	13.7%
Net income <sup>(3)</sup>	\$1.0	\$0.9	\$1.9
Free cash flow <sup>(4)</sup>	\$1.4	\$1.1	\$2.6

(1) Side-by-side and combined financials are presented for illustrative purposes only and have not been adjusted for accounting differences nor purchase accounting

(2) 2012 average USD/EUR exchange rate of 1.285

(3) Attributed to shareholders

(4) Free cash flow from operations, before change in WC and capital expenditures

## Side-by-side financials (€bn)

2012	Omnicom <sup>(2)</sup>	Publicis Groupe <sup>(2)</sup>	Combined <sup>(1)</sup>
Revenues	€11.1	€6.6	€17.7
EBITDA	€1.6	€1.2	€2.8
EBITDA margin	14.7%	18.0%	15.9%
Operating income	€1.4	€1.0	€2.4
Operating income margin	12.7%	15.4%	13.7%
Net income <sup>(3)</sup>	€0.8	€0.7	€1.5
Free cash flow <sup>(4)</sup>	€1.1	€0.9	€2.0

(1) Side-by-side and combined financials are presented for illustrative purposes only and have not been adjusted for accounting differences nor purchase accounting

(2) 2012 average USD/EUR exchange rate of 1.285

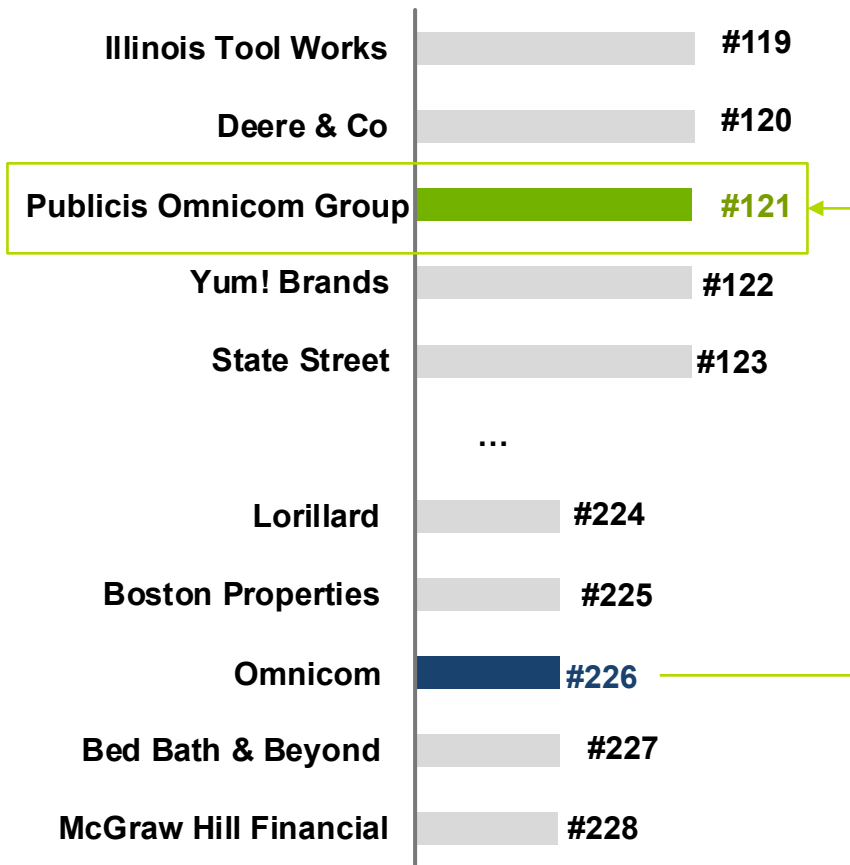
(3) Attributed to shareholders

(4) Free cash flow from operations, before change in WC and capital expenditures

# Increased weight in benchmark indices

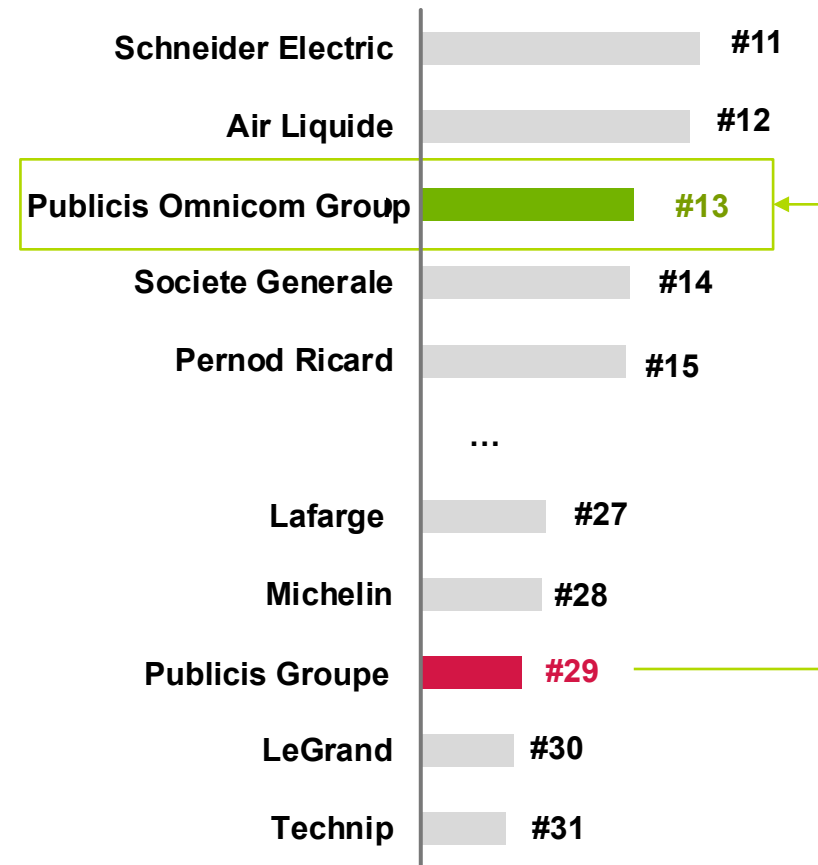
## S&P 500

Ranking by Market Capitalization \$bn<sup>1/2</sup>



## CAC 40

Ranking by Market Capitalization €bn<sup>1/2</sup>

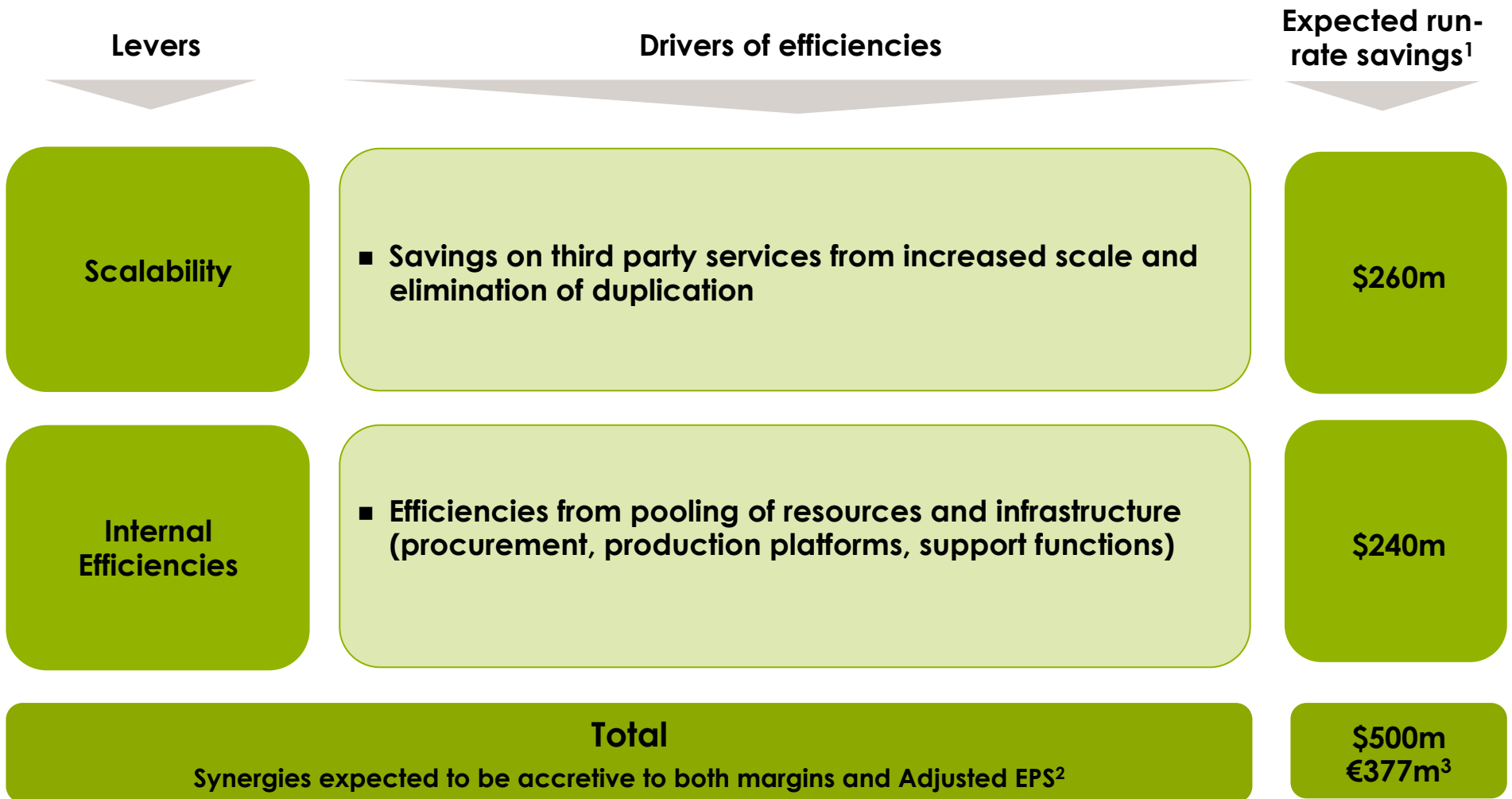


(1) Market capitalizations based on share prices as at 25 July 2013

(2) Omnicom and Publicis Groupe market capitalization based on share prices as at 25 July 2013 and shares outstanding excluding treasury shares; Spot USD/EUR exchange rate of 1.324

Ranking for illustrative purpose only – Depending on S&P and Euronext final decision

# Positioned for best-in-class profitability



(1) Full synergies to be achieved over 5 years; total estimated cost to achieve of \$400m / €301m  
 (2) Adjusted EPS excludes non-cash amortization of intangible assets  
 (3) Spot USD/EUR exchange rate of 1.327 as of 26 July 2013

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# Transaction Structure

# Transaction structure

<b>Name of combined entity</b>	<b>Publicis Omnicom Group</b>
<b>Transaction structure</b>	<ul style="list-style-type: none"><li>■ Merger of equals</li><li>■ 50/50 equity<sup>1</sup></li><li>■ Expected to be tax free to Omnicom and Publicis shareholders</li></ul>
<b>Shareholder consideration</b>	<ul style="list-style-type: none"><li>■ Omnicom shareholders: for each Omnicom share, 0.813 shares of the new company and a special dividend of \$2 per share<sup>2</sup></li><li>■ Publicis Groupe shareholders: for each Publicis Groupe share, 1 share of the new company and a special dividend of €1 per share</li></ul>
<b>Incorporation</b>	<ul style="list-style-type: none"><li>■ The Netherlands</li></ul>
<b>Listing</b>	<ul style="list-style-type: none"><li>■ Common shares to be listed on NYSE and Euronext Paris</li><li>■ Targeting inclusion in S&amp;P 500 and CAC 40 indices</li><li>■ Ticker Symbol OMC</li></ul>

(1) Approximately 50/50 contribution after special dividends

(2) In addition, Omnicom shareholders will receive the \$0.40 share dividend declared on 18 July 2013, as well as one additional regular quarterly dividend of \$0.40 per share if declared and the record date occurs prior to closing

# Governance – A true merger of equals

## Senior management

- Maurice Lévy & John Wren: Co-CEOs for 30 months
- After 30 months:
  - Non-executive Chairman, Maurice Lévy
  - CEO, John Wren

## Board

- Single Board structure with equal representation
- Bruce Crawford, initial Chairperson for first year, and Elisabeth Badinter for second year following closing
- Four committees: Nominating and Corporate Governance, Audit, Compensation and Finance
- 2/3 Board approval required for significant actions
- Commitment to gender and cultural diversity

**Balanced governance consistent with the spirit of equality in the transaction**

# Robust capital structure

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## Capital structure

- Strong balance sheet
- Prudent financial leverage

## Credit rating

- Publicis Omnicom Group expects to maintain **BBB+ rating**
- Consistent with Publicis Groupe's and Omnicom's current ratings

## Financing structure

- Intention is to maintain credit facilities in place at Publicis Groupe and Omnicom
- Maintain strong liquidity



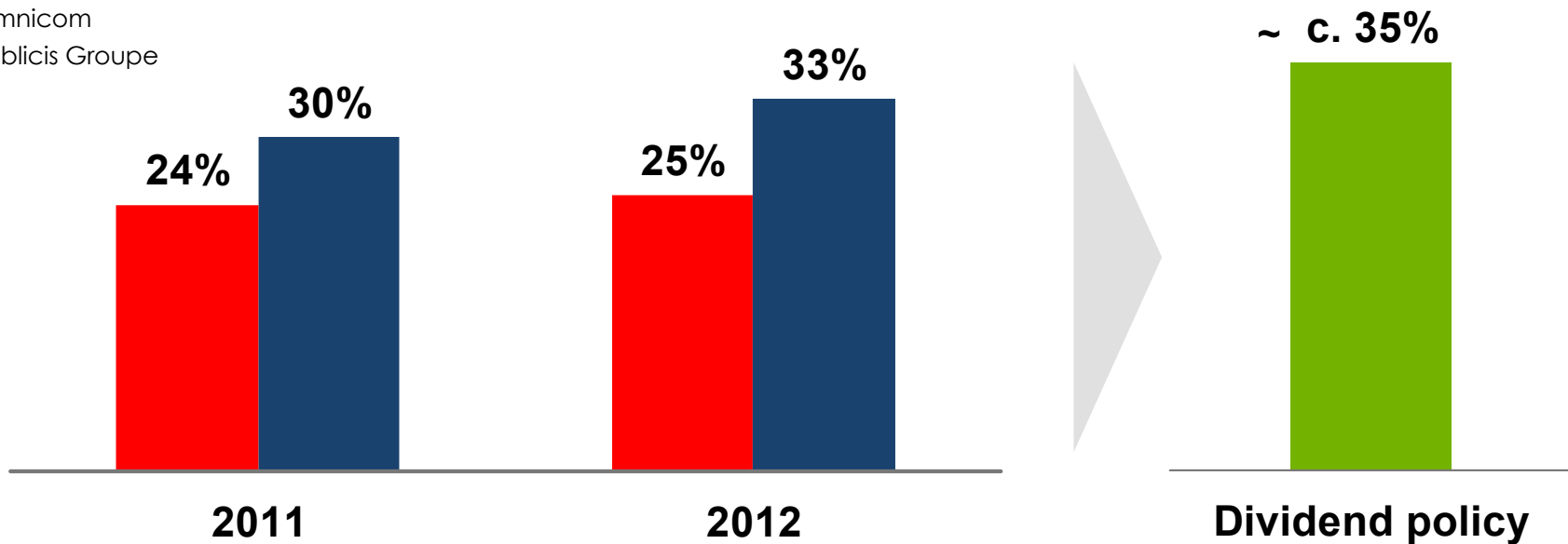
# Strong cash flow generation and return to shareholders

## Publicis Omnicom Group

Dividend payout ratio (%)

■ Omnicom

■ Publicis Groupe



Publicis Omnicom Group expected dividend policy: ~35% dividend payout ratio

## Expected next steps

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**Regulatory filings**

**AFM, AMF (passporting) and SEC Prospectus filings**

**Publicis Groupe and Omnicom shareholder meetings**



**Expected closing and listing of new shares: Q4 2013 / Q1 2014**

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# Conclusion

# Built for success!

## Clients

- Providing what they need...
- Everywhere they are...
- As a leader in a rapidly changing environment
- Strict firewalls to protect client confidentiality

## People

- The largest pool of highly recognized and awarded talent across five continents

## Culture

- Client focused
- Developing talent
- Culture of innovation
- Respect as a core value

## Management

- A shared vision for the future of our industry
- Track record of consistent financial performance and successful transactions
- An experienced and balanced Board
- Two recognized leaders as co-CEOs

## Digital/Platforms

- Greater impact in a segment where increased scale will benefit clients

**Enhanced growth and profitability**

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# APPENDIX

# Side-by-side financials – 2012 Income Statement<sup>1/2</sup>

	In \$m			In €m		
	Omnicom	Publicis	Combined	Omnicom	Publicis	Combined
<b>Revenue</b>	<b>\$14,219</b>	<b>\$8,492</b>	<b>\$22,712</b>	<b>€11,068</b>	<b>€6,610</b>	<b>€17,678</b>
Operating Expenses	(12,133)	(6,963)	(19,096)	(9,443)	(5,420)	(14,863)
<b>EBITDA</b>	<b>2,087</b>	<b>1,529</b>	<b>3,616</b>	<b>1,624</b>	<b>1,190</b>	<b>2,814</b>
<i>% of Revenue</i>	14.7%	18.0%	15.9%	14.7%	18.0%	15.9%
Depreciation	(182)	(162)	(343)	(141)	(126)	(267)
<b>EBITA</b>	<b>1,905</b>	<b>1,367</b>	<b>3,272</b>	<b>1,483</b>	<b>1,064</b>	<b>2,547</b>
<i>% of Revenue</i>	13.4%	16.1%	14.4%	13.4%	16.1%	14.4%
Amortization	(101)	(58)	(159)	(79)	(45)	(124)
<b>Operating Income</b>	<b>1,804</b>	<b>1,309</b>	<b>3,113</b>	<b>1,404</b>	<b>1,019</b>	<b>2,423</b>
<i>% of Revenue</i>	12.7%	15.4%	13.7%	12.7%	15.4%	13.7%
Non Current Income / (Expenses)	NA	36	36	NA	28	28
Net Interest	(145)	(33)	(178)	(113)	(26)	(139)
<b>Profit Before Tax</b>	<b>1,660</b>	<b>1,312</b>	<b>2,971</b>	<b>1,292</b>	<b>1,021</b>	<b>2,313</b>
<i>% of Revenue</i>	11.7%	15.4%	13.1%	11.7%	15.4%	13.1%
Income Tax	(527)	(362)	(889)	(410)	(282)	(692)
<i>% of Profit Before Tax</i>	31.8%	27.6%	29.9%	31.8%	27.6%	29.9%
Income / (Loss) From Equity Method Investments	(15)	32	17	(12)	25	13
Net Income Attributed To Non Controlling Interests	(119)	(35)	(154)	(93)	(27)	(120)
<b>Net Income to Shareholders<sup>3</sup></b>	<b>\$998</b>	<b>\$947</b>	<b>\$1,945</b>	<b>€777</b>	<b>€737</b>	<b>€1,514</b>
<i>% of Revenue</i>	7.0%	11.1%	8.6%	7.0%	11.1%	8.6%

(1) 2012 financials converted at 2012 average USD/EUR exchange rate of 1.285

(2) Side-by-side and combined financials are presented for illustrative purposes only and have not been adjusted for accounting differences nor purchase accounting

(3) Before adjustment for participating securities

# Side-by-side financials – H1 2013 Income Statement<sup>1/2</sup>

	In \$m			In €m		
	Omnicom	Publicis	Combined	Omnicom	Publicis	Combined
<b>Revenue</b>	<b>\$7,036</b>	<b>\$4,399</b>	<b>\$11,435</b>	<b>€5,360</b>	<b>€3,351</b>	<b>€8,711</b>
Operating Expenses	(5,999)	(3,712)	(9,712)	(4,570)	(2,828)	(7,398)
<b>EBITDA</b>	<b>1,037</b>	<b>687</b>	<b>1,723</b>	<b>790</b>	<b>523</b>	<b>1,313</b>
<i>% of Revenue</i>	14.7%	15.6%	15.1%	14.7%	15.6%	15.1%
Depreciation	(91)	(80)	(171)	(70)	(61)	(131)
<b>EBITA</b>	<b>945</b>	<b>606</b>	<b>1,552</b>	<b>720</b>	<b>462</b>	<b>1,182</b>
<i>% of Revenue</i>	13.4%	13.8%	13.6%	13.4%	13.8%	13.6%
Amortization	(51)	(30)	(81)	(39)	(23)	(62)
<b>Operating Income</b>	<b>895</b>	<b>576</b>	<b>1,471</b>	<b>682</b>	<b>439</b>	<b>1,121</b>
<i>% of Revenue</i>	12.7%	13.1%	12.9%	12.7%	13.1%	12.9%
Non Current Income / (Expenses)	NA	16	16	NA	12	12
Net Interest	(82)	(7)	(88)	(62)	(5)	(67)
<b>Profit Before Tax</b>	<b>813</b>	<b>585</b>	<b>1,399</b>	<b>619</b>	<b>446</b>	<b>1,065</b>
<i>% of Revenue</i>	11.6%	13.3%	12.2%	11.6%	13.3%	12.2%
Income Tax	(273)	(164)	(437)	(208)	(125)	(333)
<i>% of Profit Before Tax</i>	33.5%	28.0%	31.2%	33.5%	28.0%	31.2%
Income / (Loss) From Equity Method Investments	6	3	9	5	2	7
Net Income Attributed To Non Controlling Interests	(52)	(12)	(64)	(39)	(9)	(48)
<b>Net Income to Shareholders<sup>3</sup></b>	<b>\$495</b>	<b>\$412</b>	<b>\$907</b>	<b>€377</b>	<b>€314</b>	<b>€691</b>
<i>% of Revenue</i>	7.0%	9.4%	7.9%	7.0%	9.4%	7.9%

(1) H1 2013 financials converted at H1 2013 average USD/EUR exchange rate of 1.313

(2) Side-by-side and combined financials are presented for illustrative purposes only and have not been adjusted for accounting differences nor purchase accounting

(3) Before adjustment for participating securities

# Side-by-side financials – Balance Sheet as at 30 June 2013<sup>1/2</sup>

	In \$m			In €m		
	Omnicom	Publicis	Combined	Omnicom	Publicis	Combined
Cash & Cash Equivalents	1,415	976	2,390	1,088	750	1,838
Other Current assets	8,874	10,439	19,313	6,822	8,026	14,848
<b>Current Assets</b>	<b>10,288</b>	<b>11,415</b>	<b>21,703</b>	<b>7,910</b>	<b>8,776</b>	<b>16,686</b>
<b>Non Current Assets</b>	<b>10,237</b>	<b>10,246</b>	<b>20,482</b>	<b>7,870</b>	<b>7,877</b>	<b>15,747</b>
<b>Total Assets</b>	<b>20,525</b>	<b>21,661</b>	<b>42,186</b>	<b>15,780</b>	<b>16,653</b>	<b>32,433</b>
Short-Term Debt	13	1,121	1,134	10	862	872
Other Current Liabilities	11,214	13,023	24,237	8,621	10,012	18,633
<b>Current Liabilities</b>	<b>11,227</b>	<b>14,144</b>	<b>25,371</b>	<b>8,632</b>	<b>10,874</b>	<b>19,506</b>
Long-Term Borrowings	4,038	689	4,727	3,104	530	3,634
Other Long-Term Liabilities	1,751	844	2,595	1,346	649	1,995
<b>Non-Current Liabilities</b>	<b>5,789</b>	<b>1,534</b>	<b>7,322</b>	<b>4,450</b>	<b>1,179</b>	<b>5,629</b>
<b>Total Liabilities</b>	<b>17,016</b>	<b>15,677</b>	<b>32,693</b>	<b>13,082</b>	<b>12,053</b>	<b>25,135</b>
Total Equity	3,509	5,983	9,493	2,698	4,600	7,298
<b>Total Liabilities &amp; Equity</b>	<b>\$20,525</b>	<b>\$21,661</b>	<b>\$42,186</b>	<b>€15,780</b>	<b>€16,653</b>	<b>€32,433</b>
Net Debt	2,636	835	3,471	2,027	642	2,669
<b>Net Debt / EBITDA LTM</b>	<b>1.2x</b>	<b>0.5x</b>	<b>0.9x</b>	<b>1.2x</b>	<b>0.5x</b>	<b>0.9x</b>

(1) Balance sheet converted at 30 June 2013 spot USD/EUR exchange rate of 1.301

(2) Side-by-side and combined financials are presented for illustrative purposes only and have not been adjusted for accounting differences nor purchase accounting



# Safe harbor Statement

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## Forward-Looking Statements

This presentation contains forward-looking statements (including within the meaning of the Private Securities Litigation Reform Act of 1995) concerning Omnicom, Publicis Groupe, Publicis Omnicom Group, the proposed transactions and other matters. These statements may discuss goals, intentions and expectations as to future plans, trends, events, results of operations or financial condition, or otherwise, based on current beliefs of the management of Omnicom and Publicis Groupe as well as assumptions made by, and information currently available to, such management. Forward-looking statements may be accompanied by words such as "aim," "anticipate," "believe," "plan," "could," "would," "should," "estimate," "expect," "forecast," "future," "guidance," "intend," "may," "will," "possible," "potential," "predict," "project" or similar words, phrases or expressions. These forward-looking statements are subject to various risks and uncertainties, many of which are outside the parties' control. Therefore, you should not place undue reliance on such statements. Factors that could cause actual results to differ materially from those in the forward-looking statements include failure to obtain applicable regulatory or shareholder approvals in a timely manner or otherwise; failure to satisfy other closing conditions to the proposed transactions; risks that the new businesses will not be integrated successfully or that the combined companies will not realize estimated cost savings, value of certain tax assets, synergies and growth or that such benefits may take longer to realize than expected; failure to realize anticipated benefits of the combined operations; risks relating to unanticipated costs of integration; losses on media purchases and production costs incurred on behalf of clients; reductions in client spending, a slowdown in client payments and changes in client communication requirements; failure to manage potential conflicts of interest between or among clients; unanticipated changes relating to competitive factors in the advertising and marketing industries; ability to hire and retain key personnel; ability to successfully integrate the companies' businesses; the potential impact of announcement or consummation of the proposed transactions on relationships with third parties, including clients, employees and competitors; ability to attract new clients and retain existing clients in the manner anticipated; reliance on and integration of information technology systems; changes in legislation or governmental regulations affecting the companies; international, national or local economic, social or political conditions that could adversely affect the companies or their clients; conditions in the credit markets; risks associated with assumptions the parties make in connection with the parties' critical accounting estimates and legal proceedings; and the parties' international operations, which are subject to the risks of currency fluctuations and foreign exchange controls. The foregoing list of factors is not exhaustive. You should carefully consider the foregoing factors and the other risks and uncertainties that affect the parties' businesses, including those described in Omnicom's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other documents filed from time to time with the Securities and Exchange Commission (the "SEC") and those described in Publicis Groupe's annual reports, registration documents and other documents filed from time to time with the French financial market regulator (Autorité des Marchés Financiers or "AMF"). Except as required under applicable law, the parties do not assume any obligation to update these forward-looking statements.

## No Offer or Solicitation

This presentation is not intended to and does not constitute an offer to sell or the solicitation of an offer to subscribe for or buy or an invitation to purchase or subscribe for any securities or the solicitation of any vote in any jurisdiction pursuant to the proposed transactions or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, and applicable European regulations. Subject to certain exceptions to be approved by the relevant regulators or certain facts to be ascertained, the public offer will not be made directly or indirectly, in or into any jurisdiction where to do so would constitute a violation of the laws of such jurisdiction, or by use of the mails or by any means or instrumentality (including without limitation, facsimile transmission, telephone and the internet) of interstate or foreign commerce, or any facility of a national securities exchange, of any such jurisdiction.

## Important Additional Information Will be Filed with the SEC

Publicis Omnicom Group will file with the SEC a registration statement on Form S-4, which will include the proxy statement of Omnicom that also constitutes a prospectus of Publicis Omnicom Group (the "proxy statement/prospectus"). **INVESTORS AND SHAREHOLDERS ARE URGED TO READ THE JOINT PROXY STATEMENT/PROSPECTUS, AND OTHER RELEVANT DOCUMENTS TO BE FILED WITH THE SEC, IN THEIR ENTIRETY CAREFULLY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT OMNICOM, PUBLICIS GROUPE, PUBLICIS OMNICOM GROUP, THE PROPOSED TRANSACTIONS AND RELATED MATTERS.** Investors and shareholders will be able to obtain free copies of the proxy statement/prospectus and other documents filed with the SEC by the parties through the website maintained by the SEC at [www.sec.gov](http://www.sec.gov). In addition, investors and shareholders will be able to obtain free copies of the proxy statement/prospectus and other documents filed with the SEC by the parties by contacting Corporate Secretary, Omnicom Group Inc., 437 Madison Avenue, New York, NY 10022, +1 (212) 415-3600 (for documents filed with the SEC by Omnicom) or Investor Relations, 133 avenue des Champs Elysées, 75008 Paris, France, +33 (0) 1 44 43 65 00 (for documents filed with the SEC by Publicis Groupe or Publicis Omnicom

# Safe harbor Statement

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## Important Additional Information Will be Made Available in an AFM Approved Prospectus

Publicis Omnicom Group will make publicly available a prospectus, approved by the Dutch financial markets regulator (Stichting Autoriteit Financiële Markten or "AFM"), with respect to the issuance of new shares as a result of the proposed transactions and their admission to trading on a regulated market in the European Union (including any supplement thereto, the "Admission Prospectus"). The Admission Prospectus will be passported by the AFM to the AMF with a view to the admission of Publicis Omnicom Group shares to listing on Euronext Paris. **INVESTORS AND SHAREHOLDERS ARE URGED TO READ THE ADMISSION PROSPECTUS, AND OTHER RELEVANT DOCUMENTS, IN THEIR ENTIRETY CAREFULLY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT PUBLICIS GROUPE, OMNICOM, PUBLICIS OMNICOM GROUP THE PROPOSED TRANSACTIONS AND RELATED MATTERS.** Investors and shareholders will be able to obtain free copies of the Admission Prospectus from Publicis Omnicom Group on Publicis Groupe's website at [www.publicisgroupe.com](http://www.publicisgroupe.com) or by contacting Investor Relations, 133 avenue des Champs Elysées, 75008 Paris, France, +33 (0) 1 44 43 65 00.

## Important Additional Information for Publicis Groupe Shareholders

Publicis Groupe will prepare a report to be made available in connection with the Publicis Groupe meeting of shareholders called to approve the proposed transactions (the "Report"). **INVESTORS AND SHAREHOLDERS ARE URGED TO READ THE REPORT, AND OTHER RELEVANT DOCUMENTS TO BE FILED WITH THE AMF, IN THEIR ENTIRETY CAREFULLY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT PUBLICIS GROUPE, OMNICOM, PUBLICIS OMNICOM GROUP, THE PROPOSED TRANSACTIONS AND RELATED MATTERS.** Investors and shareholders will be able to obtain free copies of the Report from Publicis Groupe on its website at [www.publicisgroupe.com](http://www.publicisgroupe.com) or by contacting Investor Relations, 133 avenue des Champs Elysées, 75008 Paris, France, +33 (0) 1 44 43 65 00.

## No FFA Prospectus until Admission Prospectus

No prospectus is required under the European Economic Area Prospectus Directive 2003/71/EC, as amended and as transposed in Dutch and French law, and no such prospectus or document will be made available until the Admission Prospectus is made available.

## Participants in the Solicitation

Omnicom, Publicis Groupe and Publicis Omnicom Group and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from the shareholders of Omnicom in respect of the proposed transactions contemplated by the proxy statement/prospectus. Information regarding the persons who are under the rules of the SEC, participants in the solicitation of the shareholders of Omnicom in connection with the proposed transactions, including a description of their direct or indirect interests, by security holdings or otherwise, will be set forth in the proxy statement/prospectus when it is filed with the SEC. Information regarding Omnicom's directors and executive officers is contained in Omnicom's Annual Report on Form 10-K for the year ended December 31, 2012 and its Proxy Statement on Schedule 14A, dated April 11, 2013, which are filed with the SEC.

## Non-GAAP Financial Measures

This presentation contains estimated financial information that is unaudited and not presented in accordance with US Generally Accepted Accounting Principles (GAAP). Such information includes financial information relating to Publicis Groupe S.A. presented in accordance with International Financial Reporting Standards (IFRS); information relating to the combined financial data presented with the side-by-side financials; estimated efficiencies and run-rate savings; estimated synergies and efficiencies; and adjusted earnings per share, which excludes non-cash amortization of intangible assets. This information has been provided on a forward-looking basis pursuant to an exception for non-GAAP financial measures included in disclosures relating to a proposed business combination transaction, the entity resulting from the business combination transaction or an entity that is a party to the business combination transaction where the communication containing such disclosure is subject to the US Securities and Exchange Commission's rules relating to communications applicable to business combination transactions. Investors should not place undue reliance on these measures and should carefully review the risks and uncertainties described in the cautionary statement relating to "Forward-Looking Statements" contained herein.